

Return of Organization Exempt From Income Tax

2005

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2005 calendar year, or tax year beginning Jul 1, 2005, **and ending** Jun 30, 2006

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization National Council of YMCAs of the USA Number and street (or P.O. box if mail is not delivered to street addr) Room/suite 101 North Wacker Drive City, town or county State ZIP code + 4 Chicago IL 60606	D Employer Identification Number 36-3258696
		E Telephone number (312) 977-0031
		F Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify)

Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

H and I are not applicable to section 527 organizations

H (a) Is this a group return for affiliates? Yes No

H (b) If 'Yes,' enter number of affiliates

H (c) Are all affiliates included? Yes No

H (d) Is this a separate return filed by an organization covered by a group ruling? Yes No

I Group Exemption Number

M Check if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF).

G Web site: www.ymca.net

J Organization type (check only one) 501(c) 3 4947(a)(1) or 527

K Check here if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS; but if the organization chooses to file a return, be sure to file a complete return. Some states require a complete return.

L Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 **▶** 91,941,423.

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See Instructions)

REVENUE	1 Contributions, gifts, grants, and similar amounts received:			
	a Direct public support	1a	29,577,544.	
	b Indirect public support	1b	0.	
	c Government contributions (grants)	1c	6,131,237.	
	d Total (add lines 1a through 1c) (cash \$ 35,698,160. noncash \$ 10,621.)	1d		35,708,781.
	2 Program service revenue including government fees and contracts (from Part VII, line 93)	2		10,748,860.
	3 Membership dues and assessments	3		44,441,241.
	4 Interest on savings and temporary cash investments	4		883,651.
	5 Dividends and interest from securities	5		
	6a Gross rents	6a		
	b Less: rental expenses	6b		
c Net rental income or (loss) (subtract line 6b from line 6a)	6c			
7 Other investment income (describe)	7			
8a Gross amount from sales of assets other than inventory	(A) Securities	8a		
	(B) Other	8b		
	c Gain or (loss) (attach schedule)	8c	-185,383.	
	d Net gain or (loss) (combine line 8c, columns (A) and (B))	8d		-185,383.
9 Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/>	a Gross revenue (not including \$ of contributions reported on line 1a)	9a		
	b Less: direct expenses other than fundraising expenses	9b		
	c Net income or (loss) from special events (subtract line 9b from line 9a)	9c		
10a Gross sales of inventory, less returns and allowances	10a			
	b Less: cost of goods sold	10b		
	c Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)	10c		
11 Other revenue (from Part VII, line 103)	11		344,273.	
12 Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	12		91,941,423.	
EXPENSES	13 Program services (from line 44, column (B))	13		70,092,508.
	14 Management and general (from line 44, column (C))	14		9,764,184.
	15 Fundraising (from line 44, column (D))	15		1,365,063.
	16 Payments to affiliates (attach schedule)	16		
17 Total expenses (add lines 16 and 44, column (A))	17		81,221,755.	
ASSETS	18 Excess or (deficit) for the year (subtract line 17 from line 12)	18		10,719,668.
	19 Net assets or fund balances at beginning of year (from line 73, column (A))	19		29,164,919.
	20 Other changes in net assets or fund balances (attach explanation)	20		637,620.
	21 Net assets or fund balances at end of year (combine lines 18, 19, and 20)	21		40,522,207.

Part II Statement of Functional Expenses All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (att sch) (cash \$ 333,305. non-cash \$ 0.) If this amount includes foreign grants, check here <input type="checkbox"/>	22 333,305.	333,305.		
23	Specific assistance to individuals (att sch)	23 0.	0.		
24	Benefits paid to or for members (att sch)	24 0.	0.		
25	Compensation of officers, directors, etc	25 1,038,824.	391,339.	647,485.	0.
26	Other salaries and wages	26 27,047,607.	22,537,189.	3,734,464.	775,954.
27	Pension plan contributions	27 2,684,226.	2,153,076.	531,150.	0.
28	Other employee benefits	28 2,997,308.	2,671,612.	85,150.	240,546.
29	Payroll taxes	29 1,643,203.	1,335,229.	307,974.	0.
30	Professional fundraising fees	30 0.	0.	0.	0.
31	Accounting fees	31 350,398.	161,428.	188,970.	0.
32	Legal fees	32 712,091.	364,504.	347,587.	0.
33	Supplies	33 1,175,593.	1,009,656.	132,756.	33,181.
34	Telephone	34 722,244.	622,262.	67,770.	32,212.
35	Postage and shipping	35 536,690.	436,443.	60,355.	39,892.
36	Occupancy	36 2,389,481.	1,939,115.	354,360.	96,006.
37	Equipment rental and maintenance	37 836,649.	822,242.	14,407.	0.
38	Printing and publications	38 5,516,240.	5,295,782.	206,949.	13,509.
39	Travel	39 5,617,245.	4,609,996.	873,486.	133,763.
40	Conferences, conventions, and meetings	40 2,214,991.	2,141,787.	73,204.	0.
41	Interest	41 284,258.	235,299.	48,959.	0.
42	Depreciation, depletion, etc (attach schedule)	42 707,244.	652,064.	55,180.	0.
43	Other expenses not covered above (itemize):				
a	See Part II Statement of	43a 24,414,158.	22,380,180.	2,033,978.	0.
b	Func. Expenses, line 43	43b			
c	-----	43c			
d	-----	43d			
e	-----	43e			
f	-----	43f			
g	-----	43g			
44	Total functional expenses. Add lines 22 through 43. (Organizations completing columns (B) - (D), carry these totals to lines 13 - 15)	44 81,221,755.	70,092,508.	9,764,184.	1,365,063.

Joint Costs. Check if you are following SOP 98-2.

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? Yes No
 If 'Yes,' enter (i) the aggregate amount of these joint costs \$ _____; (ii) the amount allocated to Program services \$ _____; (iii) the amount allocated to Management and general \$ _____; and (iv) the amount allocated to Fundraising \$ _____.

Part III Statement of Program Service Accomplishments

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ▶ <u>See attached document</u> All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	Program Service Expenses (Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts; but optional for others.)
a <u>Capacity-Building and Training Services to YMCAs --</u> <u>See "Statement of Program Service Accomplishments" schedule</u> ----- ----- (Grants and allocations \$ 323,605.) If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	25,589,492.
b <u>Awards & grants to YMCAs --</u> <u>See "Statement of Program Service Accomplishments" schedule</u> ----- ----- (Grants and allocations \$ 0.) If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	17,417,046.
c <u>Membership and program development support for YMCAs --</u> <u>See "Statement of Program Service Accomplishments" schedule</u> ----- ----- (Grants and allocations \$ 9,700.) If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	10,334,490.
d <u>Movement advancement and representation --</u> <u>See "Statement of Program Service Accomplishments" schedule</u> ----- ----- (Grants and allocations \$ 0.) If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	10,259,268.
e Other program services Jerusalem Int'l. YMCA (Grants and allocations \$ 0.) If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	6,492,212.
f Total of Program Service Expenses (should equal line 44, column (B), Program services) ▶	70,092,508.

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Form 990 (2005)

Part IV Balance Sheets (See Instructions)

				(A)		(B)
				Beginning of year		End of year
ASSETS	45 Cash – non-interest-bearing			2,050.	45	2,050.
	46 Savings and temporary cash investments			11,174,476.	46	11,976,273.
	47 a Accounts receivable	47 a	6,372,879.			
	b Less: allowance for doubtful accounts	47 b	215,631.	5,605,908.	47 c	6,157,248.
	48 a Pledges receivable	48 a	11,429,043.			
	b Less: allowance for doubtful accounts	48 b	25,904.	6,994,102.	48 c	11,403,139.
	49 Grants receivable			560,379.	49	425,628.
	50 Receivables from officers, directors, trustees, and key employees (attach schedule)				50	
	51 a Other notes & loans receivable (attach sch)	51 a				
	b Less: allowance for doubtful accounts	51 b			51 c	
	52 Inventories for sale or use				52	
	53 Prepaid expenses and deferred charges			1,445,007.	53	2,525,410.
	54 Investments – securities (attach schedule) L-54 Stmt <input type="checkbox"/> Cost <input type="checkbox"/> FMV			7,692,142.	54	8,246,681.
	55 a Investments – land, buildings, & equipment: basis	55 a				
	b Less: accumulated depreciation (attach schedule)	55 b			55 c	
	56 Investments – other (attach schedule)				56	
	57 a Land, buildings, and equipment: basis	57 a	37,832,314.			
	b Less: accumulated depreciation (attach schedule) L-57 Stmt	57 b	16,395,671.	11,320,113.	57 c	21,436,643.
	58 Other assets (describe ▶ See Line 58 Stmt)			7,414,564.	58	7,682,706.
59 Total assets (must equal line 74). Add lines 45 through 58			52,208,741.	59	69,855,778.	
LIABILITIES	60 Accounts payable and accrued expenses			8,680,743.	60	7,104,307.
	61 Grants payable				61	
	62 Deferred revenue			12,661,901.	62	15,381,455.
	63 Loans from officers, directors, trustees, and key employees (attach schedule)				63	
	64 a Tax-exempt bond liabilities (attach schedule)				64 a	
	b Mortgages and other notes payable (attach schedule)			1,466,231.	64 b	6,528,894.
	65 Other liabilities (describe ▶ See Line 65 Stmt)			234,947.	65	318,915.
66 Total liabilities. Add lines 60 through 65			23,043,822.	66	29,333,571.	
NET ASSETS OR FUND BALANCES	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.					
	67 Unrestricted			10,726,230.	67	13,561,797.
	68 Temporarily restricted			11,033,624.	68	19,383,538.
	69 Permanently restricted			7,405,065.	69	7,576,872.
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.					
	70 Capital stock, trust principal, or current funds				70	
	71 Paid-in or capital surplus, or land, building, and equipment fund				71	
	72 Retained earnings, endowment, accumulated income, or other funds				72	
73 Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72; column (A) must equal line 19; column (B) must equal line 21)			29,164,919.	73	40,522,207.	
74 Total liabilities and net assets/fund balances. Add lines 66 and 73			52,208,741.	74	69,855,778.	

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Part IV A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return (See instructions.)

a	Total revenue, gains, and other support per audited financial statements		a	94,959,697.
b	Amounts included on line a but not on Part I, line 12:			
	1 Net unrealized gains on investments	b1		
	2 Donated services and use of facilities	b2		
	3 Recoveries of prior year grants	b3		
	4 Other (specify): <u>YMCA Services Corporation</u>	b4	2,832,891.	
	Add lines b1 through b4		b	2,832,891.
c	Subtract line b from line a		c	92,126,806.
d	Amounts included on Part I, line 12, but not on line a :			
	1 Investment expenses not included on Part I, line 6b	d1		
	2 Other (specify): <u>Realized Losses</u>	d2	-185,383.	
	Add lines d1 and d2		d	-185,383.
e	Total revenue (Part I, line 12). Add lines c and d		e	91,941,423.

Part IV B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

a	Total expenses and losses per audited financial statements		a	84,054,645.
b	Amounts included on line a but not on Part I, line 17:			
	1 Donated services and use of facilities	b1		
	2 Prior year adjustments reported on Part I, line 20	b2		
	3 Losses reported on Part I, line 20	b3		
	4 Other (specify): <u>YMCA Services Corporation</u>	b4	2,832,890.	
	Add lines b1 through b4		b	2,832,890.
c	Subtract line b from line a		c	81,221,755.
d	Amounts included on Part I, line 17, but not on line a :			
	1 Investment expenses not included on Part I, line 6b	d1		
	2 Other (specify):	d2		
	Add lines d1 and d2		d	
e	Total expenses (Part I, line 17). Add lines c and d		e	81,221,755.

Part V Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	(E) Expense account and other allowances
See Part V-A schedule				
	50	917,031.	121,793.	0.

Part III Other Information (continued)		Yes	No
82 a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82 a	X	
b If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)			
82 b			
83 a Did the organization comply with the public inspection requirements for returns and exemption applications?	83 a	X	
83 b Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83 b	X	
84 a Did the organization solicit any contributions or gifts that were not tax deductible?	84 a		X
b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			
84 b			
85 501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85 a		
b Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85 b		
If 'Yes' was answered to either 85 a or 85 b , do not complete 85 c through 85 h below unless the organization received a waiver for proxy tax owed for the prior year.			
c Dues, assessments, and similar amounts from members	85 c		
d Section 162(e) lobbying and political expenditures	85 d		
e Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85 e		
f Taxable amount of lobbying and political expenditures (line 85 d less 85 e)	85 f		
g Does the organization elect to pay the section 6033(e) tax on the amount on line 85 f ?	85 g		
h If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85 f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85 h		
86 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12	86 a		
b Gross receipts, included on line 12, for public use of club facilities	86 b		
87 501(c)(12) organizations. Enter: a Gross income from members or shareholders	87 a		
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87 b		
88 At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX	88	X	
89 a 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911 ▶ 0_ ; section 4912 ▶ 0_ ; section 4955 ▶ 0_			
b 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If 'Yes,' attach a statement explaining each transaction	89 b		X
c Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 ▶ 0_			
d Enter: Amount of tax on line 89 c , above, reimbursed by the organization ▶ 0_			
90 a List the states with which a copy of this return is filed ▶ <u>Illinois</u>			
b Number of employees employed in the pay period that includes March 12, 2005 (See instructions.)	90 b		347
91 a The books are in care of ▶ <u>Nancy Owens</u> Telephone number ▶ <u>(312) 977-0031</u> Located at ▶ <u>101 North Wacker Drive; Chicago IL</u> ZIP + 4 ▶ <u>60606</u>			
b At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If 'Yes,' enter the name of the foreign country ▶ <u>Israel</u>	91 b	X	
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Statements			
c At any time during the calendar year, did the organization maintain an office outside of the United States? If 'Yes,' enter the name of the foreign country ▶ <u>Israel</u>	91 c	X	
92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 – Check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the tax year ▶ 92			

Part VII Analysis of Income-Producing Activities (See the instructions.)

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue:					
a Program Fees					4,971,517.
b Service Revenue	812930	426,848.			4,375,048.
c Royalty Income			15	975,447.	
d					
e					
f Medicare/Medicaid payments					
g Fees & contracts from government agencies					
94 Membership dues and assessments					44,441,241.
95 Interest on savings & temporary cash invmnts			14	883,651.	
96 Dividends & interest from securities					
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from pers prop					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	-185,383.	
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue: a					
b Misc. Revenue	541800	18,617.			325,656.
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		445,465.		1,673,715.	54,113,462.
105 Total (add line 104, columns (B), (D), and (E))					56,232,642.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
---	See "Part VIII Relationship of Activities..." schedule

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
YMCA Services Corporation 101 N. Wacker Drive Chicago, IL 60606 EIN #75-2179517	100.0000 % % % %	Risk Management	2,832,891.	2,077,502.

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)

a Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No

b Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No

Note: If 'Yes' to (b), file Form 8870 and Form 4720 (see instructions).

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Please Sign Here:
 Signature of officer: Nancy E. Owens Date: 11-13-06
 Type or print name and title: Nancy E. Owens, Controller

Paid Preparer's Use Only:
 Preparer's signature: _____ Date: _____ Check if self-employed: Preparer's SSN or PTIN (See General Instruction W): _____
 Firm's name (or yours if self-employed), address, and ZIP + 4: YMCA OF THE USA
101 North Wacker Dr
CHICAGO IL 60606 EIN: _____ Phone no.: (312) 977-0031

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under
Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information — (See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.

OMB No. 1545-0047

2005

Name of the organization National Council of YMCAs of the USA	Employer identification number 36-3258696
--	--

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See instructions. List each one. If there are none, enter 'None'.)

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
Evans, Sam 101 North Wacker Drive	Dir., Movement Advancement 50	252,726.	35,583.	0.
Lynch, Marie 101 North Wacker Drive	Dir. Oper. Chief Solutions Off 50	221,152.	32,831.	0.
Nussbaum, Daniel 101 North Wacker Drive	Dir. Leadership Devel. 50	212,076.	28,380.	0.
Phelps, David 101 North Wacker Drive	Senior Executive Consultant 50	200,827.	35,932.	0.
Craine, Tom 101 North Wacker Drive	Director of Urban Group 50	194,786.	33,180.	0.
Total number of other employees paid over \$50,000 ▶	214			

Part II - A Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See instructions. List each one (whether individuals or firms). If there are none, enter 'None'.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
Caplin & Drysdale One Thomas Circle NW; Washington, DC 20005	Consulting	410,631.
Grant Thornton 33562 Treasury Center; Chicago, IL 60694-3500	Consulting	258,966.
McDermott, Will & Emery P.O. Box 299; Carol Stream, IL 60132-2995	Legal/Consulting	232,754.
Triangle2 Partners 345 Bayshore Blvd.; Ste P9; Tampa, FL 33606	Consulting	166,803.
Casner & Edwards LLP 303 Congress St; Boston, MA 02210	Legal/Consulting	113,315.
Total number of others receiving over \$50,000 for professional services ▶	4	

Part II - B Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter 'None.' See instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
Clement Group 211 E. Ontario, Suite 1600; Chicago, IL 60611	Consulting/planning	301,033.
Imagination Publishing 600 W. Fulton Street, Suite 600; Chicago, IL 60661	Consulting/design	207,716.
Adcom 1370 W. 6th Street, Suite 67000; Cleveland, OH 44113	Consulting/design	88,957.
Krista Fritz Rogers 4712 W. 70th Street; Prairie Village, KS 66208	Communications/consulting	69,092.
Foor Communications 40W815 S. Bridle Creek Drive; St. Charles, IL 60175	Communications/consulting	51,400.
Total number of other contractors receiving over \$50,000 for other services ▶	1	

Part III Statements About Activities (See instructions.)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If 'Yes,' enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ <u>400,208.</u> (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.)	X	
Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes' must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.		
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions.)		
a Sale, exchange, or leasing of property?		X
b Lending of money or other extension of credit?		X
c Furnishing of goods, services, or facilities?		X
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	X	
e Transfer of any part of its income or assets?		X
3a Do you make grants for scholarships, fellowships, student loans, etc? (If 'Yes,' attach an explanation of how you determine that recipients qualify to receive payments.)	X	
b Do you have a section 403(b) annuity plan for your employees?	X	
c During the year, did the organization receive a contribution of qualified real property interest under section 170(h)?		X
4a Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds?		X
b Do you provide credit counseling, debt management, credit repair, or debt negotiation services?		X

Part IV Reason for Non-Private Foundation Status (See instructions.)

The organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- 5** A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6** A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7** A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8** A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9** A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). **Enter the hospital's name, city, and state ▶** _____
- 10** An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a** An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b** A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12** An organization that normally receives: **(1) more than 33-1/3%** of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc, functions – subject to certain exceptions, and **(2) no more than 33-1/3%** of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13** An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: **(1)** lines 5 through 12 above; or **(2)** section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). Check the box that describes the type of supporting organization: ▶ Type 1 Type 2 Type 3

Provide the following information about the supported organizations. (See instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above

- 14** An organization organized and operated to test for public safety. Section 509(a)(4). (See instructions.)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) *Use cash method of accounting.*

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2003	(c) 2002	(d) 2001	(e) Total
15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	23,683,758.	25,897,603.	24,348,374.	21,461,667.	95,391,402.
16 Membership fees received	41,245,575.	39,278,148.	38,140,323.	37,798,562.	156,462,608.
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc. purpose	36,175,853.	11,335,666.	13,469,825.	10,985,579.	71,966,923.
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	1,995,725.	1,763,416.	2,567,276.	2,958,111.	9,284,528.
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets See L-22 Stmt	521,015.	46,132.	271,902.	710,395.	1,549,444.
23 Total of lines 15 through 22	103,621,926.	78,320,965.	78,797,700.	73,914,314.	334,654,905.
24 Line 23 minus line 17	67,446,073.	66,985,299.	65,327,875.	62,928,735.	262,687,982.
25 Enter 1% of line 23	1,036,219.	783,210.	787,977.	739,143.	
26 Organizations described on lines 10 or 11:	a Enter 2% of amount in column (e), line 24				26a
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2001 through 2004 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts					26b
c Total support for section 509(a)(1) test: Enter line 24, column (e)					26c
d Add: Amounts from column (e) for lines:	18	19			26d
	22	26b			
e Public support (line 26c minus line 26d total)					26e
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))					26f %
27 Organizations described on line 12:					
a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' prepare a list for your records to show the name of, and total amounts received in each year from, each 'disqualified person.' Do not file this list with your return. Enter the sum of such amounts for each year:					
(2004) _____ 0. (2003) _____ 0. (2002) _____ 0. (2001) _____ 0.					
b For any amount included in line 17 that was received from each person (other than 'disqualified persons'), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year:					
(2004) _____ 0. (2003) _____ 0. (2002) _____ 0. (2001) _____ 0.					
c Add: Amounts from column (e) for lines:	15	16			27c
	17	20			
					27d
d Add: Line 27a total _____ 0. and line 27b total _____ 0.					27e 323,820,933.
e Public support (line 27c total minus line 27d total)					27e 323,820,933.
f Total support for section 509(a)(2) test: Enter amount from line 23, column (e)					27f 334,654,905.
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))					27g 96.76 %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))					27h 2.77 %
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2001 through 2004, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.					

Part V Private School Questionnaire (See instructions.)
 (To be completed **ONLY** by schools that checked the box on line 6 in Part IV)

		N/A	
		Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29	
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30	
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?	31	
If 'Yes,' please describe; if 'No,' please explain. (If you need more space, attach a separate statement.)			

32	Does the organization maintain the following:	32	
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	32 a	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32 b	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32 c	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32 d	
If you answered 'No' to any of the above, please explain. (If you need more space, attach a separate statement.)			

33	Does the organization discriminate by race in any way with respect to:		
a	Students' rights or privileges?	33 a	
b	Admissions policies?	33 b	
c	Employment of faculty or administrative staff?	33 c	
d	Scholarships or other financial assistance?	33 d	
e	Educational policies?	33 e	
f	Use of facilities?	33 f	
g	Athletic programs?	33 g	
h	Other extracurricular activities?	33 h	
If you answered 'Yes' to any of the above, please explain. (If you need more space, attach a separate statement.)			

34 a	Does the organization receive any financial aid or assistance from a governmental agency?	34 a	
b	Has the organization's right to such aid ever been revoked or suspended?	34 b	
If you answered 'Yes' to either 34a or b, please explain using an attached statement.			

35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev Proc 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If 'No,' attach an explanation.	35	

Part VI-A Lobbying Expenditures by Electing Public Charities (See instructions.)
 (To be completed **ONLY** by an eligible organization that filed Form 5768)

Check **a** if the organization belongs to an affiliated group. Check **b** if you checked 'a' and 'limited control' provisions apply.

Limits on Lobbying Expenditures		(a) Affiliated group totals	(b) To be completed for ALL electing organizations
(The term 'expenditures' means amounts paid or incurred.)			
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	0.
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37	400,208.
38	Total lobbying expenditures (add lines 36 and 37)	38	400,208.
39	Other exempt purpose expenditures	39	69,692,300.
40	Total exempt purpose expenditures (add lines 38 and 39)	40	70,092,508.
41	Lobbying nontaxable amount. Enter the amount from the following table –		
	If the amount on line 40 is –		
	The lobbying nontaxable amount is –		
	Not over \$500,000		20% of the amount on line 40
	Over \$500,000 but not over \$1,000,000		\$100,000 plus 15% of the excess over \$500,000
	Over \$1,000,000 but not over \$1,500,000		\$175,000 plus 10% of the excess over \$1,000,000
	Over \$1,500,000 but not over \$17,000,000		\$225,000 plus 5% of the excess over \$1,500,000
	Over \$17,000,000		\$1,000,000
41			1,000,000.
42	Grassroots nontaxable amount (enter 25% of line 41)	42	250,000.
43	Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	0.
44	Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	0.
Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.			

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.
 See the instructions for lines 45 through 50.)

	Lobbying Expenditures During 4-Year Averaging Period				
	(a) 2005	(b) 2004	(c) 2003	(d) 2002	(e) Total
45 Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
46 Lobbying ceiling amount (150% of line 45(e))					6,000,000.
47 Total lobbying expenditures	400,208.	320,000.	320,000.	124,511.	1,164,719.
48 Grassroots non-taxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
49 Grassroots ceiling amount (150% of line 48(e))					1,500,000.
50 Grassroots lobbying expenditures	0.	0.	0.	75,133.	75,133.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

	Yes	No	Amount
a Volunteers			
b Paid staff or management (Include compensation in expenses reported on lines c through h.)			
c Media advertisements			
d Mailings to members, legislators, or the public			
e Publications, or published or broadcast statements			
f Grants to other organizations for lobbying purposes			
g Direct contact with legislators, their staffs, government officials, or a legislative body			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means			
i Total lobbying expenditures (add lines c through h.)			

If 'Yes' to any of the above, also attach a statement giving a detailed description of the lobbying activities.

National Council YMCAs of the USA

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Line 8

Realized Loss on Investments	(185,383)
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National Council of YMCAs of the USA (Y-USA) is a member of a pooled investment fund and owns a share of the total fund. Since Y-USA does not own individual securities, the amount shown represents Y-USA's allocable share of the pooled investment fund's current year realized losses.

National Council YMCAs of the USA

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Line 20

Unrealized Gain on Investments	633,417
Adjustment of FY 2005 operations	<u>4,203</u>
	<u><u>637,620</u></u>

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Line 22

<u>Name & Address</u>	<u>Award Name</u>	<u>Amount</u>
Zakia Majied Tampa Metropolitan Area YMCA 110 E Oak Ave Tampa, FL 33602	Mott Fund	6,000
Catherine Poindjour YMCA of Greater Miami 1200 NW 78 Ave. Suite 200 Miami, FL 33126	Mott Fund	6,000
Angela Turchi YMCA of Columbia-Williamette 9500 SW Barbur Blvd Ste 200 Portland, OR 97219-5426	Mott Fund	6,000
Cory Wilson-Hoss Southeast Family Branch YMCA 13723 Puget Park Dr Everett, WA 98208-9447	Mott Fund	6,000
Katherine Hochberg YMCA of Greater Seattle 909 4th Avenue Seattle, WA 98104	Mott Fund	5,945
Christine Abbott Regional YMCA Of Western Connecticut Inc 246 Federal Road Brookfield, CT 06804	Mott Fund	5,000
Tracey Danner-Odenwelder Benjamin Harrison YMCA 5736 Lee Rd Indianapolis, IN 46216-2062	Mott Fund	4,609

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Line 22

<u>Name & Address</u>	<u>Award Name</u>	<u>Amount</u>
Michael Brown Hall County YMCA PO Box 443 Gainesville, GA 30503-0443	Mott Fund	4,022
Jason Dudley YMCA Of Metropolitan Dallas 601 N Akard St Dallas, TX 75201-3303	Mott Fund	4,000
Kirk Smith Tampa Metropolitan Area YMCA 110 E Oak Ave Tampa, FL 33602	Cousins Fund/Mott Fund	4,000
Julia Martin Camp Ockanickon YMCA 1303 Stokes Rd Medford, NJ 08055-8632	Cousins Fund/Mott Fund	3,907
Tracey Ann Atkinson Cumberland Cape Atlantic YMCA 1159 E Landis Ave Vineland, NJ 08360-4220	Mott Fund	3,807
Ingrid Freed YMCA of San Francisco 631 Howard St Ste 500 San Francisco, CA 94105-3937	Mott Fund	3,608
Haydee Ramsey Great Miami Valley YMCA 105 N 2nd St Hamilton, OH 45011-2701	Hispanic Fund	3,000

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<u>Name & Address</u>	<u>Award Name</u>	<u>Amount</u>
Deanie Marin-Lucchesi YMCA of San Diego County 4715 Viewridge Ave Ste 100 San Diego, CA 92123-1641	Mott Fund	2,395
Jerry Olszewski YMCA of Mankato 1401 S Riverfront Dr Mankato, MN 56001-2413	Mott Fund	2,370
Caleb Cooper John R. Grubb Community YMCA 1611 - 11th St Des Moines, IA 50314-2440	Mott Fund	2,262
Meresa Creekmore-Armor YMCA of Greater Indianapolis 615 N Alabama St Indianapolis, IN 46204-1359	Armstrong Fund/Richardson fund	2,100
Richard Daniels YMCA of Northwest North Carolina 301 N Main St Winston Salem, NC 27101-2402	Armstrong Fund/Richardson fund	2,100
Dedric Ross YMCA Of Metropolitan Atlanta Inc. 100 Edgewood Ave NE Ste 1100 Atlanta, GA 30303	Minority Fund	2,000
Lacey Bousquet Greendale Family YMCA 75 Shore Dr Worcester, MA 01605-3199	Cousins Fund	1,500

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<u>Name & Address</u>	<u>Award Name</u>	<u>Amount</u>
Gretchen Deaton YMCA of Greater Kansas City 3100 Broadway St Ste 1020 Kansas City, MO 64111-2413	Armstrong Fund	1,500
Tiffany Patterson YMCA of San Francisco 631 Howard St Ste 500 San Francisco, CA 94105-3937	Armstrong Fund	1,500
Cathy D. Scheirman YMCA of Tucson 60 W Alameda St Tucson, AZ 85702-1111	Mott Fund	1,500
Adam Weis Indiana County YMCA P O Box 610 Indiana, PA 15701-0610	Mott Fund	1,214
Jessica Boozer YMCA Of Metropolitan Dallas 601 N Akard St Dallas, TX 75201-3303	Cousins Fund	1,000
Sara D'Aulerio Burlington Co. YMCA 59 Centerton Road Mt Laurel, NJ 08054	Cousins Fund	1,000
Inez Edwards YMCA of Metropolitan Washington 1112 16th St NW Ste 720 Washington, DC 20036-4824	Minority Fund	1,000

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<u>Name & Address</u>	<u>Award Name</u>	<u>Amount</u>
Aaron Franco YMCA of Arlington 2200 S Davis Dr Arlington, TX 76013-6243	Hispanic Fund	1,000
Alec Greenwald Christian Street YMCA 1724 Christian St Philadelphia, PA 19146-1908	Cousins Fund	1,000
Rosalie Johnson YMCA Of Metropolitan Atlanta Inc. 100 Edgewood Ave NE Ste 1100 Atlanta, GA 30303	Minority Fund	1,000
Gwen McNamara Lakeland Hills Family YMCA 100 Fanny Rd Mountain Lakes, NJ 07046-1021	Cousins Fund	1,000
Lisa Rodriguez YMCA of Greater New York 333 7th Ave 15th Fl New York, NY 10001-5004	Hispanic Fund	1,000
Terrence Sherrer YMCA of Greater Cincinnati 1105 Elm St Cincinnati, OH 45202-7513	Minority Fund	1,000
Fernan Cepero YMCA of Greater Rochester 444 East Main St Rochester, NY 14604	Hispanic Fund	968

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Line 22

<u>Name & Address</u>	<u>Award Name</u>	<u>Amount</u>
Chasity Riddick Easton Phillipsburg & Vicinity YMCA 1225 W Lafayette St Easton, PA 18042-1498	Minority Fund	946
Barbara Rogers Centennial Place YMCA 555 Luckie St Atlanta, GA 30313	Minority Fund	875
La Toya Dowdell Tampa Metropolitan Area YMCA 110 E Oak Ave Tampa, FL 33602	Mott Fund	850
Orville Abrahams YMCA of Capital District 151 Vly Rd Albany, NY 12212-2640	Minority Fund	500
All Others Under \$500 <i>(Detail Available Upon Request)</i>		<u>233,827</u>
		<u>333,305</u>

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Line 42

	(A)	(B)	(C)	(D)
	<u>Total</u>	<u>Program Services</u>	<u>Management & General</u>	<u>Fund- Raising</u>
Depreciation & Amortiz.	707,244	652,064	55,180	0

Depreciation/Amorization costs are allocated on a straight-line basis based on the expected useful life of the asset.

<u>Classification</u>	<u>Useful Life (Yrs).</u>
Computer Equipment	3
Other Office Equipment	4
Furniture	10
Renovations	20
Buildings	30

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Line 43

	(A)	(B)	(C)	(D)
	<u>Total</u>	<u>Program Services</u>	<u>Management & General</u>	<u>Fund- Raising</u>
Bank Fees				
Per Audited Statements	433,064	267,974	165,090	0
Less Line 41 Amounts	(284,258)	(235,299)	(48,959)	0
	<u>148,806</u>	<u>32,675</u>	<u>116,131</u>	<u>0</u>
Consulting Fees				
Per Audited Statements	7,082,821	5,119,568	1,963,253	0
Less Line 31 Amounts	(350,398)	(161,428)	(188,970)	0
Less Line 32 Amounts	(712,091)	(364,504)	(347,587)	0
	<u>6,020,332</u>	<u>4,593,636</u>	<u>1,426,696</u>	<u>0</u>
Insurance	841,109	711,104	130,005	0
Staff Development	258,305	34,794	223,511	0
Support Payments				
Per Audited Statements	15,998,149	15,972,942	25,207	0
Less Line 22 Amounts	(333,305)	(333,305)	0	0
	<u>15,664,844</u>	<u>15,639,637</u>	<u>25,207</u>	<u>0</u>
Provision for Uncollectibles	727,194	720,188	7,006	0
Miscellaneous	753,568	648,146	105,422	0
Total	<u>24,414,158</u>	<u>22,380,180</u>	<u>2,033,978</u>	<u>0</u>

**National Council of YMCAs of the USA
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**Part III Statement of Program Service Accomplishments
Page 1 of 4**

Organization's primary exempt purpose

The National Council of Young Men's Christian Associations of the United States of America (Y-USA) is the national resource office for the 2,671 YMCAs in the United States and Puerto Rico, collectively the nation's largest community service organization and largest provider of child care. YMCAs serve 20.2 million people, almost half of whom are children, through a broad range of programs designed to build healthy spirit, mind and body. YMCAs unite men, women and children of all ages, faiths, backgrounds, abilities and income levels.

The purpose of Y-USA is to strengthen its member YMCAs' ability to effectively carry out the YMCA mission in their communities, and partner with all YMCAs to achieve the movement's collective goals and priorities.

Program services

a. Capacity-building services and training for YMCAs

Y-USA offers YMCAs services designed to enhance their performance and expand their capacity to fulfill the YMCA mission. Located throughout the country, Y-USA staff are able to bring the national office's resources and expertise directly to YMCAs. Highlights include:

- Strategic planning—162 projects focused on long-term planning
- Executive searches—97 projects focused on helping volunteer boards of directors find a new chief executive officer for their YMCA
- Financial development—44 projects focused on enhancing a YMCA's fundraising capabilities
- Board and staff development—100 projects focused on educational opportunities for YMCA boards of directors and professional staff
- Organizational performance—200 projects focused on increasing a YMCA's effectiveness in carrying out its mission
- New and expanded YMCAs—47 projects in response to community requests to initiate, expand or improve YMCA services and facilities

In the area of training and development, Y-USA organized 22 national training events and issued more than 82,000 certifications to YMCA staff and volunteers. As a result of learning opportunities offered by Y-USA:

- 3,231 staff and volunteers earned faculty and trainer certifications
- 3,227 staff and volunteers participated in Program Schools
- 359 staff earned Senior Director certifications
- 68 CEOs completed the New CEO Institute
- 54 staff graduated from the Executive Development Institute

In addition to projects with individual YMCAs, Y-USA delivered services to groups of YMCAs and actively managed state alliances, neighborhoods and networks of YMCAs as part of an effort to strengthen local awareness of critical issues facing the YMCA movement and to foster collaboration among YMCAs. Through its Research and Planning Department, Y-USA continues to equip the movement with the research and analysis necessary for critical planning and decision making.

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**Part III Statement of Program Service Accomplishments
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b. Awards and grants to YMCAs

Y-USA delivers financial and in-kind awards and grants to strengthen YMCA programs and community service. Highlights include:

Hurricane and Disaster Relief—Y-USA launched a national appeal to provide vital emergency assistance to 12 YMCAs affected by the Gulf Coast hurricanes. The appeal generated more than \$2.8 million in donations from YMCAs and individuals. This money helped, and continues to help, YMCAs assist displaced families, manage immediate operational needs, stabilize staffing and respond to the urgent and ongoing needs of their communities. Donations also enabled direct support to YMCA staff who suffered significant personal losses. Partners in this effort included the YMCA Retirement Fund, The National YMCA Fund, Inc., the Association of YMCA Professionals and YMCAs from across the country and around the world.

Youth Development and Child Care—Together YMCAs are the nation's largest provider of child care. To support YMCA child care programs, Y-USA distributed \$1.5 million among 131 YMCAs. To help enhance afterschool programs, Y-USA distributed more than \$1.3 million among 263 YMCAs.

c. Membership and program-development support for YMCAs

Y-USA provides YMCAs with mission-driven membership and program resources, knowledge, consultations and interventions to strengthen and improve the quality and safety of local YMCA operations.

In the area of health and wellness, Y-USA is leading YMCA Activate America™, a national public health initiative that is rallying YMCAs across the country to further enhance their service and support to kids, adults and families who want to lead healthy lives but struggle to do so. More than 600 YMCAs have committed to the initiative.

Y-USA provided coaching and technical assistance to 30 YMCAs that are participating in the Gulick Project, through which YMCAs are reinventing their member experience so that children, adults and families who struggle to adopt and sustain a healthy lifestyle can get the support they need at the YMCA.

Y-USA also provided coaching and technical assistance to 35 YMCAs that are participating in YMCA Activate America: Pioneering Healthier Communities. Through this project, YMCAs are bringing together high-level representatives from the government, nonprofit and private sectors in their communities to develop responses to the public health challenge of obesity, physical inactivity and poor nutrition.

YMCA Healthy Kids® Day, the nation's largest health day for children, is an important component of YMCA Activate America. Y-USA provided counsel, an event guide, CD-ROM, marketing materials, media tools and parent handouts to more than 1,400 participating YMCAs, which hosted more than 500,000 kids and parents at events throughout the country.

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**Part III Statement of Program Service Accomplishments
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The YMCA National Diversity Initiative is another one of Y-USA's national initiatives. Through training and counsel, Y-USA helps YMCAs increase and support the cultural competence of their staff members, volunteers and members. By practicing inclusion, YMCAs not only address societal trends and remain relevant to their communities, but also remain true to the YMCA's mission, goals and values. Fifty-seven more YMCAs committed to the YMCA National Diversity Initiative, bringing the total to 389.

Through the national Abundant Assets Alliance, Y-USA seeks to strengthen the capacity of YMCAs to provide young people with the support and experiences they need to become healthy, caring and competent adults. Along with partners YMCA Canada and Search Institute, Y-USA promotes a holistic approach to improving young people's lives based on extensive research on developmental assets—the essential building blocks for human development. This approach involves offering asset-building programs and opportunities for youth, as well as preparing and engaging YMCA professionals, volunteers and members as asset builders. Fifty-three more YMCAs signed on to be asset-building YMCAs, bringing the total 615.

Y-USA brought together thousands of YMCA staff through national and regional events and formal and virtual networks to share experiences, ideas and model practices in support of membership and program. Y-USA also developed and distributed 50 publications, including *Administering YMCA Early Childhood* and *After-school Programs Manual*.

d. Movement advancement and representation

Y-USA ensures the continued strength and relevance of the YMCA movement by promoting unity, providing leadership to the collective power of YMCAs, maintaining a strong national presence and staying actively engaged in the worldwide YMCA movement.

Through its Government Relations and Policy Office in Washington, D.C., Y-USA educates the White House, members of Congress and other policymakers about the YMCA's mission and community impact. Areas of focus reflect the charitable status and mission of YMCAs: 1) children, youth, families and older adults; 2) health and wellness; 3) nonprofit issues; 4) civic engagement and community development; and 5) international relations. Y-USA also assisted YMCAs and YMCA state alliances in strengthening their public policy and government relations efforts at the local, regional and state levels, helping them more effectively serve kids and families in their communities.

As part of its work to help YMCAs strengthen their relationships with newcomer communities and establish partnerships with YMCAs overseas, Y-USA developed, coordinated and delivered educational sessions for nearly 2,000 local YMCA leaders. In response to specific requests, Y-USA provided services to more than 70 YMCAs to help them fully leverage their position as a global organization working in a local context.

Internationally, Y-USA represented the U.S. movement to the 120 other YMCA movements around the world. In partnership with these movements, Y-USA worked—and continues to work—to improve access to successful strategies, best practices and tools for YMCAs around the world with the goal of building a worldwide YMCA community that measurably increases the quality of life of its constituencies.

**National Council of YMCAs of the USA
2005 Form 990**

**Part III Statement of Program Service Accomplishments
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Jerusalem International YMCA

The Jerusalem International YMCA (JIY) is the only YMCA owned by Y-USA. It has served as a safe haven for religious, cultural and intellectual freedom since 1878. For Jewish, Muslim and Christian children, JIY is a special place where they play and grow together in a peaceful setting. For older youth and teens of all religions, JIY offers a safe forum for meeting, sharing ideas and learning the skills they will need to work for peace. In fact, JIY was nominated for the Nobel Peace Prize in 1993 for its efforts in promoting peace, unity and the dignity of humankind.

In an effort to end the cycle of prejudice and violence, JIY offers unique programs designed to stimulate positive dialogue and encourage the development of new leaders in Jerusalem and in the United States through partnerships with U.S. YMCAs.

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Line 54

	<u>2005</u>	<u>2006</u>
Investment in Y-PIP	7,166,925	7,452,606
Gift Annuities - Money Market	229,915	231,223
Gift Annuities	45,302	42,877
Jerusalem Foundation	250,000	519,975
Jerusalem International YMCA	0	0
	<u>7,692,142</u>	<u>8,246,681</u>

National Council YMCAs of the USA

2006 Form 990

Tax ID 36-3258696

Line 57

	<u>Beginning of year</u>			<u>End of year</u>		
	<u>Original</u> <u>Cost</u>	<u>Accumulated</u> <u>Depreciation</u>	<u>Total</u>	<u>Original</u> <u>Cost</u>	<u>Accumulated</u> <u>Depreciation</u>	<u>Total</u>
Equipment	10,802,141	(9,955,847)	846,294	10,970,694	(10,183,937)	786,757
Leasehold Improvements	5,514,149	(4,213,194)	1,300,955	6,108,355	(4,748,816)	1,359,539
Land & Buildings	10,592,289	(1,419,424)	9,172,865	20,753,265	(1,462,918)	19,290,347
	<u>26,908,579</u>	<u>(15,588,465)</u>	<u>11,320,114</u>	<u>37,832,314</u>	<u>(16,395,671)</u>	<u>21,436,643</u>

National Council YMCAs of the USA

2006 Form 990

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Line 58

	<u>2005</u>	<u>2006</u>
Beneficial Interest in Perpetual Trust	7,405,065	7,576,872
Unemployment Trust	9,499	105,835
	<hr/>	<hr/>
	<u>7,414,564</u>	<u>7,682,707</u>

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 Line 64

	<u>Jerusalem Int'l. YMCA</u>	<u>Telephone System/ Vantive</u>	<u>State Street Properties</u>	<u>Total</u>
Original Amount of Loan	2,500,409	513,541	6,000,000	9,013,950
06/30/06 Balance Due	518,840	10,054	6,000,000	6,528,894
Date of Note	1999	06/27/2001	08/04/2005	
Maturity Date	07/01/2010	07/25/2006	07/28/2011	
Repayment Terms	Repayment began during 2002	\$10,057.65 (principal plus interest) on the 25th of each month	Quarterly interest payments with principal due no later than 07/28/2011	
Interest Rate	LIBOR plus 1 - 1.5	6.500%	Bank of America Prime Rate less 1%	
Security Provided	N/A	N/A	N/A	
Description of Fair Market Value	N/A	N/A	N/A	

Purposes of these loans:
 Jerusalem International YMCA Working capital
 Telephone system/Vantive Purchase of new telephone system and Vantive (client relations mgmt. software)
 State Street Properties Purchase of 2 parcels of land

National Council YMCAs of the USA

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Line 65

	<u>2005</u>	<u>2006</u>
Deferred Rent	86,141	170,109
Insurance Reserve	148,806	148,806
	<hr/>	<hr/>
	234,947	318,915
	<hr/>	<hr/>

National Council YMCAs of the USA

2006 Form 990

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Part V-A

Director		Title	Address	Hours per Week	Compensation	Contributions Benefits Plan	Expense Account
Last Name	First Name						
Allcott	William	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Applegate	William C.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Casey	Daniel A.	Board Member	101 N Wacker Dr; Chicago, IL 60606	6	0	0	0
Colloton	Kenneth B.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Corya	John W.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Duchon	Catherine	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Epperson	David E.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Funke	Mark	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Gavin	Paula L.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Hauser	Fredrick H.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Kelly	Timothy M.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Kissinger	Nancy	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Molnar	Lisa	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Nicoll	Neil J.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Ostergaard	Ann	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Parrott	Charles R.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Payne	Ulice, Jr.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Pratt	David	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Rodell	Thomas J.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Scott	Michael W.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Shindeldecker	David C.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Sommer	Judah C.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0

National Council YMCAs of the USA

2006 Form 990

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Part V-A

Director				Hours		Contributions	Expense
<u>Last Name</u>	<u>First Name</u>	<u>Title</u>	<u>Address</u>	<u>per Week</u>	<u>Compensation</u>	<u>Benefits Plan</u>	<u>Account</u>
Soriano	Michael G.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Washington	Kevin	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Chung	Katherine H.	Board Member	101 N Wacker Dr; Chicago, IL 60606	2	0	0	0
Key Employees:							
Gladish	Kenneth	Chief Executive Officer	101 N Wacker Dr; Chicago, IL 60606	50	381,199	37,830	0
Spencer	Kathleen	Assistant Treasurer	101 N Wacker Dr; Chicago, IL 60606	50	223,376	32,771	0
Lovell	Joan	Assistant Secretary	101 N Wacker Dr; Chicago, IL 60606	50	210,864	32,644	0
Steede	Corinne	Assistant Secretary	101 N Wacker Dr; Chicago, IL 60606	50	101,592	18,548	0

National Council YMCAs of the USA

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Relationship of Activities to the Accomplishment of Exempt Purposes

Part VIII

The basic objective of the National Council of YMCAs of the USA (Y-USA) is to serve as a means through which Young Men's Christian YMCAs (YMCAs) can achieve their purposes and goals as a national and international movement, and to make available services which will enrich and strengthen YMCAs in carrying on their work.

The functions of Y-USA are as follows:

- A.** Make available counsel and services to the YMCAs to enable them to meet the needs of their communities more effectively and to fulfill the purposes of the YMCA movement (referred to herein as "movement").
- B.** Provide leadership for the movement and formulate national standards, goals of work and policies for assistance to YMCAs.
- C.** Maintain friendly relationships with other YMCA movements and, in affiliation with them in the World Alliance of YMCAs, cooperate in the initiation and development of YMCA work in other lands and in the conduct of programs undertaken by the World Alliance of YMCAs.
- D.** Represent the movement in dealing with other national and international organizations, including governments.
- E.** Provide activities of national and international scope which cannot be undertaken effectively by YMCAs themselves.
- F.**
Create and maintain boards, committees and professional staff; define their respective fields; and provide such other means to be conducive to the effective fulfillment of the objectives and programs.
- G.** Devise ways and means of financing the work of Y-USA.
- H.** Take appropriate action to perform the functions and carry out the powers granted in the YMCA of the USA constitution.

The aforementioned functions allow the Y-USA to provide the best possible services for the YMCAs. Simply put, YMCAs exist to serve their communities and Y-USA exists to support the YMCAs.

National Council YMCAs of the USA

2006 Form 990

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Relationship of Activities to the Accomplishment of Exempt Purposes

Part VIII

Line 93a - Program Fees

Y-USA publishes various training manuals and materials, conducts national program events and sponsors programs for volunteers of YMCAs. Y-USA provides career development programs for YMCA professionals and trains new executive directors or senior managers in association leadership. These programs and materials further Y-USA's exempt purpose by educating its membership about the mission, goals, objectives and functions of the YMCA movement and its YMCAs.

Line 93b - Service Revenue

Y-USA provides architectural consulting and interior design and management information system technology services to YMCAs which further Y-USA's exempt purpose by helping to produce facilities that meet program needs, while providing timely and accurate management information reporting.

Line 94 - Membership Dues and Assessments

Y-USA receives membership dues from YMCAs which further Y-USA's exempt purpose by enabling Y-USA to:

- A.** provide YMCAs with ongoing staff and volunteer training, personnel selection assistance and many other issues
- B.** invest in YMCAs through collaborative efforts in program development, marketing, research and public policy concerns
- C.** assure that these resources will be available to YMCAs at times of extreme challenge and
- D.** allow YMCAs an opportunity to assure that these resources will be available to less fortunate YMCAs.

Line 103b - Other Revenue

Y-USA receives funds from other organizations and YMCAs which further Y-USA's exempt purpose and are related to programs shown on line 93a.

National Council YMCAs of the USA

2006 Form 990, Schedule A

Tax ID 36-3258696

Part III, Line 3

The National Council of YMCAs of the USA (Y-USA) provides scholarship assistance for current and prospective YMCA staff members of YMCAs. These various grants are available for the completion of human service programs; short-term training events and lectures; and other areas of informal education. Also, Y-USA sponsors multiple grants that are utilized by minority groups. The charitable nature of these recipients becomes known through communication and recurring on-site visits by representatives of our organization.

National Council YMCAs of the USA

2006 Form 990, Schedule A

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Part IV-A, Line 22

	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>Total</u>
MCI Charitable Credits	0	8,076	126,908	429,000	563,984
Real Estate tax refund	310,509	0	107,294	0	417,803
JY operations	111,000	0	0	0	111,000
Competitive Swimming	44,671	0	0	0	44,671
Other Revenue	54,835	38,056	37,700	281,395	411,986
	<u>521,015</u>	<u>46,132</u>	<u>271,902</u>	<u>710,395</u>	<u>1,549,444</u>

National Council YMCAs of the USA
2006 Form 990, Schedule A
Tax ID 36-3258696
Part VII, Line 51d

<i>(a)</i> Line 51b & c References	<i>(b)</i> Amount Involved	<i>(c)</i> Name of Noncharitable Exempt Organization	<i>(d)</i> Description of transfers, transactions and Sharing Agreements
b(iv)	923,766	National YMCA Employee Benefits Plan	Reimbursement to National Council of YMCAs of the USA from Benefits Plan for payroll and other administrative costs.
b(vi)	1,518,696	National YMCA Employee Benefits Plan	Payment of health insurance premium to Benefits Plan
c	92,209	National YMCA Employee Benefits Plan	Reimbursement to National Council of YMCAs of the USA from Benefits Plan for occupancy costs.